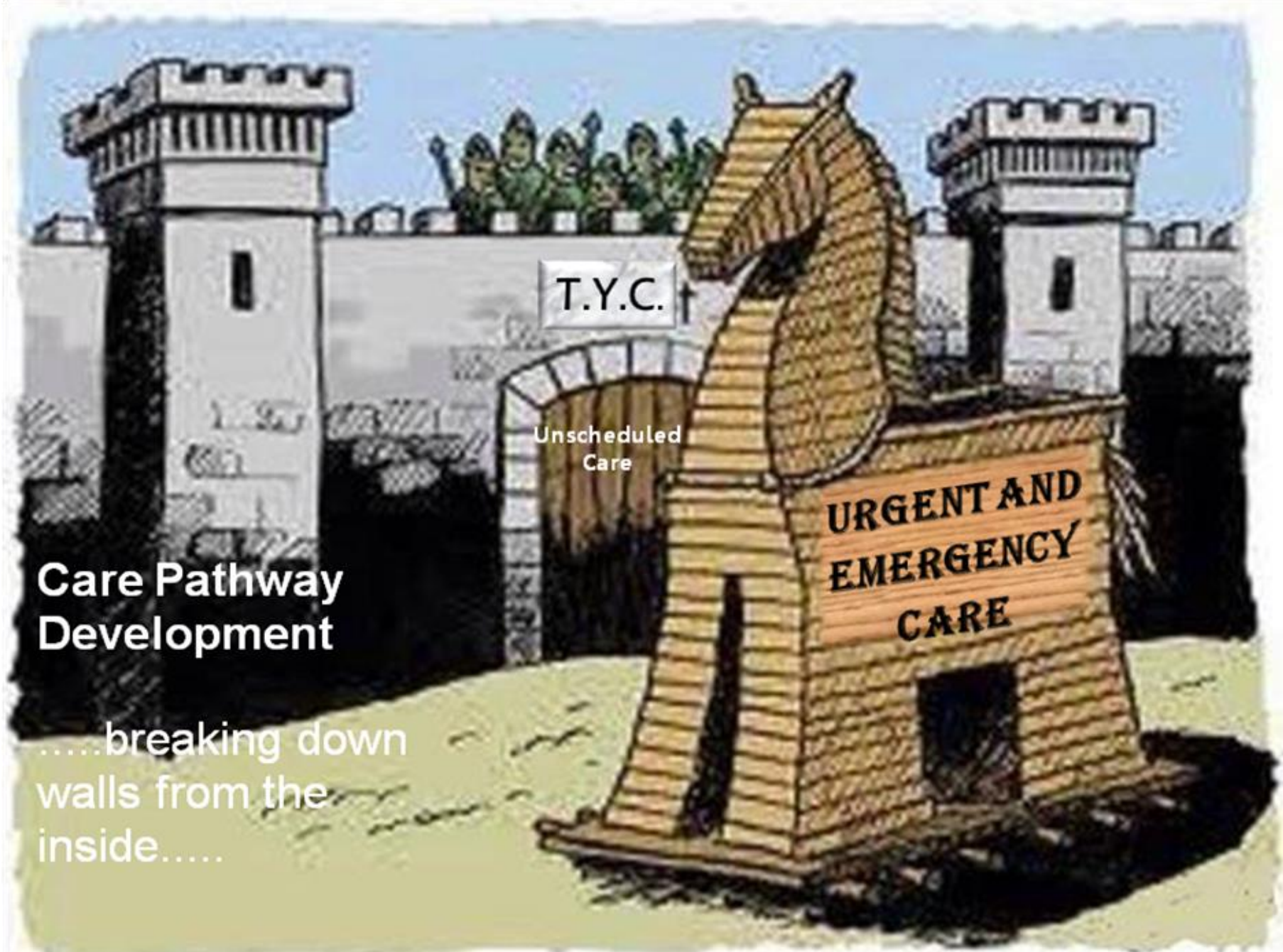


# Remodelling Acute Services: From Trojan Horse to White Charger

Dr Michael McBride  
Chief Medical Officer



## Care Pathway Development

.....breaking down walls from the inside.....

“Maintaining and improving the health of the public in Northern Ireland within the current financial position will pose significant challenges. It is however not an optional extra; it is a prerequisite for an ethical and flourishing society where we are all equally well, with equal life opportunities. It reflects our values as a society.”



# Achievements of The Trojan Horse

Minor Injury Services

Discharges

Placing a turnaround team at ED front door to prevent avoidable admissions

Clinical Assessment Area

Ambulatory Care Service Model

Introducing 8.00pm Quality Indicators, e.g. number of available escalated beds

# Enabling Reform – The Expert Panel’s Working Principles

## Ethos

**The system should be collaborative, not competitive.**

**The system should adopt a population health and well-being model with a focus on prediction and prevention rather than reaction.**

**Patients should be active participants in their own care, not passive recipients.**

## Delivery Model

**Health and Social Care is already integrated in Northern Ireland. Remodelling must build on this strength and take a whole system perspective.**

**Only people who are acutely unwell need to be in a hospital.**

**Very specialist services can be based anywhere in Northern Ireland.**

**The location and composition of resources should be based on meeting patients' needs and achieving the best outcomes.**

**The real value of Health and Social Care is in its people, not its buildings.**

## **Implementation**

**Whole system remodelling is a medium to long term process.**

**The system must be supported to implement change with pace and scale.**

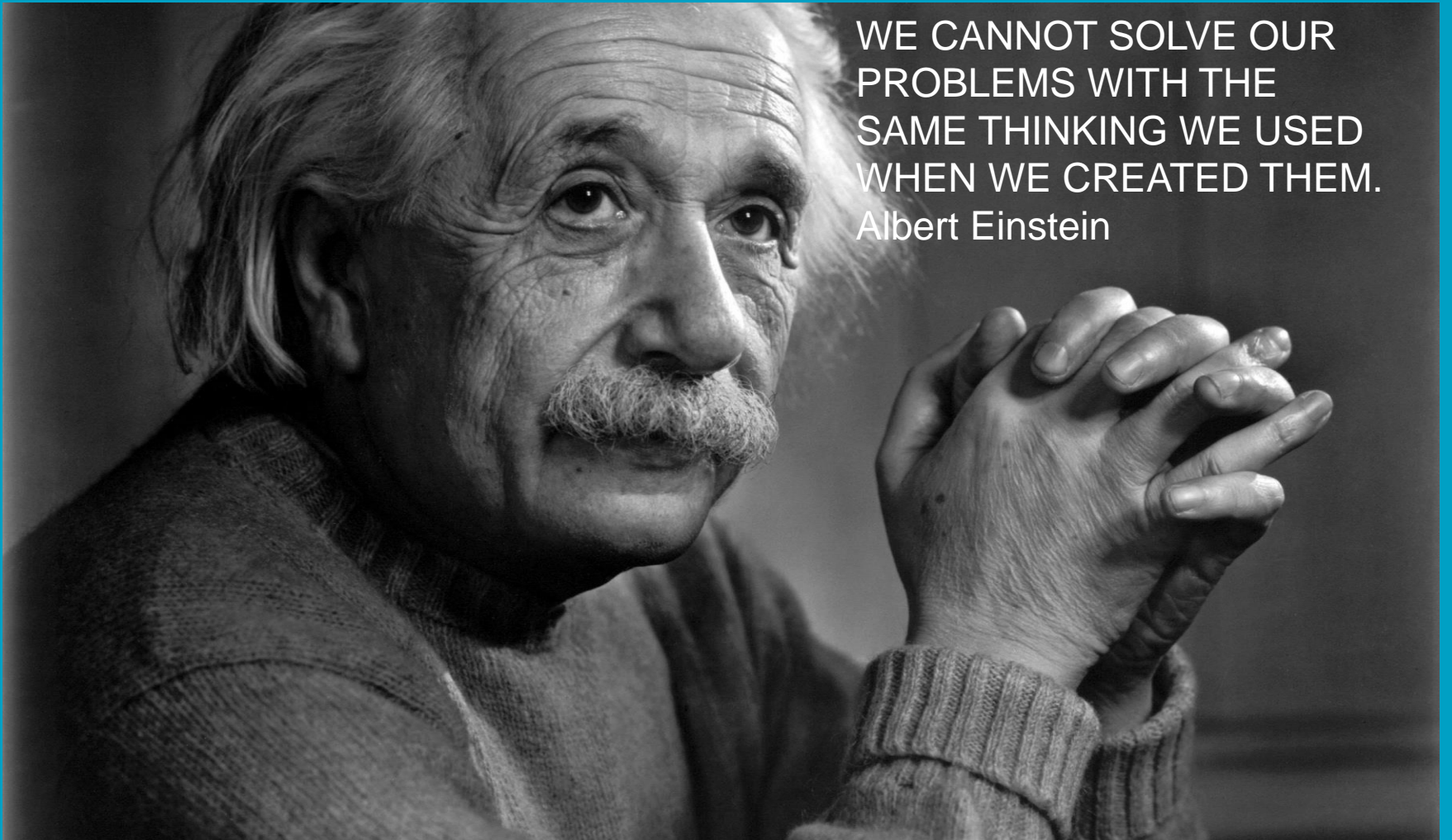
**Technology should be developed and adopted where it can support and enable transformation.**



## **Leadership and Culture**

**The panel will engage constructively with elected representatives when designing and communicating a remodelled HSC. The Panel will also engage openly with HSC staff and the public.**

**Northern Ireland can be a world leader in transforming health and social care**



WE CANNOT SOLVE OUR  
PROBLEMS WITH THE  
SAME THINKING WE USED  
WHEN WE CREATED THEM.  
Albert Einstein